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AMERICAN HEADQUARTERS
ROOM 912
156 FIFTH AVENUE
NEW YORK

Hotel Statler,
Detroit, Mich.
April 20, 1923.

4/23/'23 HS

Dear Mr. Strong:-

I regret to report to you that I have fallen down entirely on these daily reports though I started out with the most ernest and best intentions of trying to do so. I feel it is absolutely essential that we keep our travel cards written up. In nearly every place my old travel cards furnished the best base for our work we had. It just drives me as far as I can go to keep them up to date. Indeed Mr. Byrd and I have not as yet fully checked up the Baltimore cards. Dr. Ward suggested that we even keep these daily reports at the expense of cutting out some one interview. I believe that you must know that during the week we are hardly able even to cover important names and of course we leave a large number that would be worth-while seeing if we but had the time. I can't quite bring myself to believe that we ought to lessen our work by one chance for an interview.

Of course if after careful consideration the finance committee feel that it must be done at any cost to our work, we shall of course try to carry it out, but it will take all the way from 15 minutes to 25 minutes a day to make them out. For instance here we have a central office. On the first day I turned in the report of the morning's interview on my cards at noon in order to get a new set. At night at 11:30 I took out a pad to write out my daily report, the cards were not with me in the hotel and I was really too tired to even recall at that hour the interviews I had. In the midst of all our work here this week we have had to write letters back to Baltimore, we have had to consider meetings at Chicago, fill out serious omissions in the invitations to the Chicago Monday conference and plan a definite set up meeting or conference for Sunday afternoon at 3 P.M. at Evanston. It is usually between 11:00 and 12:00 P.M. when I retire and nearly every morning I arise between 6:00 and 6:30. We practically have no rest days.

In the face of all this I do not think that any of our group has been able to think up any positive result from these reports such as would make advisable to sacrifice from the work in hand the necessary time to make ~~them~~ the report out in any real way.